# Weekly Guest Services Walk Through

Department Manager: \_\_\_\_\_

Assistant Department Mgr: \_\_\_\_\_

Restaurant: \_\_\_\_\_

Date: \_\_\_\_\_

How to use this tool

| Step 1 Service Speed   | Step 2. Service Diagnostic      |
|--|---------------------------------|
| Drive Thru restaurant - take service and TET times for 3 guests at front counter and 3 guest in drive-thru     | Compete service diagnostic form |
| Step 3 Call to action  |                                 |
| Using your observation from the diagnostic tool create an action plan to be completed prior to next walk-thru. |                                 |

### Step 1. – Service Speed

**Part A - 60'' Service speed diagnostic** - If the WOW experience is greater than 60" on front counter, 45" drive thru, use the service speed diagnostic rationale to further diagnose the root cause of each if target times not being met.

| Counter  |     |     |     |     | Drive-Thru |                  |                 |                  |                  |         |  |
|--|-----|-----|-----|-----|------------|------------------|-----------------|------------------|------------------|---------|--|
| Service time 60"   |     |     |     |     |            | Service Time 45" |                 |                  |                  |         |  |
| Time from the order being totaled to the time the order is |     |     |     |     |            | From the time    | e the guest sto | ps at the cashie | r booth to the t | ime the |  |
| presented to the guest (Completion of transaction)         |     |     |     |     |            | order is prese   | ented to the gu | est.             |                  |         |  |
| W1 W2 W3 W4  |     |     |     |     |            | W1               | W2              | W3               | W4               |         |  |
| 1  |     |     |     |     |            | 1                |                 |                  |                  |         |  |
| 2  |     |     |     |     |            | 2                |                 |                  |                  |         |  |
| 3  |     |     |     |     |            | 3                |                 |                  |                  |         |  |
| Average  |     |     |     |     |            | Average          |                 |                  |                  |         |  |
|  |     |     |     |     |            |                  |                 |                  |                  |         |  |
| Target   | 60" | 60" | 60" | 60" |            | Target           | 45″             | 45″              | 45″              | 45″     |  |
| Wow  |     |     |     |     |            | Wow              |                 |                  |                  |         |  |
| Experience   |     |     |     |     |            | Experience       |                 |                  |                  |         |  |

#### Step 2. - Service Diagnostic

|    | Drive | Thru |    | Order Take Time  | F  | ront C | Counte | er |
|----|-------|------|----|--|----|--------|--------|----|
| W1 | W2    | W3   | W4 |  | W1 | W2     | W3     | W4 |
|    |       |      |    | Is a certified crew person in the order taking position?                               |    |        |        |    |
|    |       |      |    | Is the order take time 25 seconds or less?   |    |        |        |    |
|    |       |      |    | Have crew been position correctly according to the DSPT?                               |    |        |        |    |
|    |       |      |    | Is the order taker's response time with in o seconds or less?                          |    |        |        |    |
|    |       |      |    | Is the crew person order takings first priority to cashiering orders?(COD)             |    |        |        |    |
|    |       |      |    | Is the order taker asking for salt, pepper and ketchup?                                |    |        |        |    |
|    |       |      |    | Are as few words as possible being used during peaks - ie. shortened greetings?        |    |        |        |    |
|    |       |      |    | Are open-ended questions being asked?<br>Eg. Will that be a coke or a chocolate shake? |    |        |        |    |
|    |       |      |    | Is the POS screen easy to read?  |    |        |        |    |
|    |       |      |    | Are headsets being worn by the manager and drive thru crew.                            |    |        |        |    |
|    |       |      |    | Are all team members confident with the register layout?                               |    |        |        |    |
|    |       |      |    | No secondary duties to be completed by order taking crew during peak periods.          |    |        |        |    |
|    |       |      |    | If your order is complete and correct on the screen, please have ready at the          |    |        |        |    |

|    | Drive | e Thru |    | Cash Time   |    | Front C | Counter | r  |
|----|-------|--------|----|---|----|---------|---------|----|
| W1 | W2    | W3     | W4 |   | W1 | W2      | W3      | W4 |
|    |       |        |    | Oder taking / cashier function split when 3 cars are behind the order point?  |    |         |         |    |
|    |       |        |    | Is there a cash drawer at all cashiering points all day? (tandem)   |    |         |         |    |
|    |       |        |    | Are the crew continually asking for change?   |    |         |         |    |
|    |       |        |    | When taking money hand out change and direct guest to the present booth before putting money away, shutting draw and serving order.     |    |         |         |    |
|    |       |        |    | Is the order taker repeating orders unnecessarily?  |    |         |         |    |
|    |       |        |    | Are condiments and toys being handed out at the presenter's window? (COD)   |    |         |         |    |
|    |       |        |    | Is beat the change happing?   |    |         |         |    |
|    |       |        |    | Are HBO's happening consistently?   |    |         |         |    |
|    |       |        |    | Delivery  |    |         |         |    |
|    |       |        |    | Is the cash time less than 15" from total until transaction complete?   |    |         |         |    |
|    |       |        |    | Is food first, drinks last through the presenter window?( with 2 or less drinks, hand food with drinks in one motion out to the guest.) |    | •       |         |    |
|    |       |        |    | Is staffing adequate? (Should runner/ presenter role be split?)   |    |         |         |    |
|    |       |        |    | Are the registers closest to the HLZ used first during non-peak periods?  |    |         |         |    |
|    |       |        |    | Is the McCafe area a barrier in providing WOW service? (as much as 15 seconds can be saved)   |    |         |         |    |
|    |       |        |    | Is the shift stocked for 24/2?  |    |         |         |    |
|    |       |        |    | Are happy meal toys stocked and easily accessible to the HLZ?   |    |         |         |    |
|    |       |        |    | Are bags stocked and positioned correctly at the HLZ?   |    |         |         |    |
|    |       |        |    | Is under counter shelving organized?  |    |         |         |    |
|    |       |        |    | Are sufficient dining room trays available?   |    |         |         |    |
|    |       |        |    | Has the order taking / cashier function been split when three cars deep at the order point?(COD)  |    | 1       | 1       | 1  |
|    | 1     |        |    | Shift Running   |    |         |         |    |
|    |       |        |    | Is a fry person assigned as per the roster?   |    |         |         |    |
|    |       |        |    | Is the 2nd side in use? ( four people regular menu, three people breakfast menu.)   |    |         |         |    |
|    |       |        |    | Has a DSPT been completed - positions, expectations and goals communicated to everyone on shift?  |    |         |         |    |
|    |       |        |    | Is there an appropriate number of order points open? (Walk up service apparent)   | 1  |         |         |    |
|    |       |        |    | Do spare registers have drawers ready to go if need arises?   | 1  |         |         |    |
|    |       |        |    | Is there a system in place to adjust the number of registers open and additional crew needed when volume rises?(flex)                   | -  |         |         |    |
|    |       |        |    | Do all service crew work in correct priority; 1. service 2. Back up 3. Clean?   | ]  |         |         |    |

|    |    |    |    | Quality of Service   |    |    |    |    |
|----|----|----|----|--|----|----|----|----|
| W1 | W2 | W3 | W4 |  | W1 | W2 | W3 | W4 |
|    |    |    |    | Are genuine greetings with a smile given to each guest?  |    |    |    |    |
|    |    |    |    | Is eye contact made with each guest?   |    |    |    |    |
|    |    |    |    | Are all team members attentive – no distractions or backs to the counter?  |    |    |    |    |
|    |    |    |    | Are the service team members aware and able to communicate professionally any promotions or out of the ordinary situations?              |    |    |    |    |
|    |    |    |    | Are golden moments happening? Special attention to children, carrying trays out, opening doors, etc.                                     |    |    |    |    |
|    |    |    |    | Are guests immediately greeted by an order taker? No guests waiting.   |    |    |    |    |
|    |    |    |    | Does the service team demonstrate OW to WOW recovery? Immediately acknowledging guest concerns and genuinely reacting to guest concerns. |    |    |    |    |

## Step 3. - Retention

| How many team members has your department lost? |      |  |  |  |  |  |  |  |
|---|------|--|--|--|--|--|--|--|
| Name  | Why? |  |  |  |  |  |  |  |
|   |      |  |  |  |  |  |  |  |
|   |      |  |  |  |  |  |  |  |

## Step 4. -Walk-thru with Restaurant Manager

|  | W1 | W2 | W3 | W4 |
|--|----|----|----|----|
|  |    |    |    |    |
| My cleanliness walk-thru with my Restaurant Manager was completed on |    |    |    |    |
| My Cleanliness score was (taken from scorecard)                      |    |    |    |    |
| My PM walkthrough was completed on                                   |    |    |    |    |
| My PM Score was (from scorecard)                                     |    |    |    |    |
| Required SOC's completed and turned in to the people manager.        |    |    |    |    |
| All customer have been contacted – list the number.                  |    |    |    |    |

| Weekly Service Times    |      |    |    |    |    |
|-------------------------|------|----|----|----|----|
|                         | Goal | W1 | W2 | W3 | W4 |
| TTL for the week        |      |    |    |    |    |
| Cash to present         |      |    |    |    |    |
| Front counter expo time |      |    |    |    |    |

What improvements were made over last week?

| New Products |        |        |    |    |    |    |
|--------------|--------|--------|----|----|----|----|
| Item(s)      | Target | Actual | W1 | W2 | W3 | W4 |
|              |        |        |    |    |    |    |
|              |        |        |    |    |    |    |
|              |        |        |    |    |    |    |

|  |    |    |    | Posted Communications  |  |  |  |  |
|--|----|----|----|--|--|--|--|--|
| W1   | W2 | W3 | W4 |  |  |  |  |  |
|  |    |    |    | Is the current mystery shop posted with comments to celebrate success and recognize opportunities?                   |  |  |  |  |
|  |    |    |    | he Drive-Thru tracking chart filled out completely?  |  |  |  |  |
|  |    |    |    | ter contacting the guest, have all customer praises and concerns posted?   |  |  |  |  |
|  |    |    |    | Is the promotional information and LSM event communication to the team current?                                      |  |  |  |  |
|  |    |    |    | Is proper POP layout present? Match the POP to the most recent schematic in the Drive-thru as well as front counter. |  |  |  |  |
|  |    |    |    | Are the last 7 days DAR's with comments posted ?   |  |  |  |  |
|  |    |    |    | Have the R2D2 charts been updated in the last 30 days? Date updated  |  |  |  |  |
|  |    |    |    | New records posted on record board   |  |  |  |  |
| What are the 2 actionable items that will happen this week to improve service? |    |    |    | 1. 2.  |  |  |  |  |

## Self Development

|  | W1 | W2 | W3 | W4 |
|--|----|----|----|----|
| Completion goal for week   |    |    |    |    |
| What percent has been completed?   |    |    |    |    |
| What percent of your guests during your shifts received walk up service? |    |    |    |    |
| What percent of your guests had HBO?                                     |    |    |    |    |
| What percent of your guests had beat the change?                         |    |    |    |    |
| What percent of your guests during your shifts received WOW service?     |    |    |    |    |

#### What did you train your assistant department manager on this week?